

Bury Health and Wellbeing Board

Title of the Report	Locality Plan – Update from Transformation Programme Board
Date	13 June 2018
Contact Officer	Philip Thomas
HWB Lead in this area	

1. Executive Summary

Is this report for?	Information ✓	Discussion <input type="checkbox"/>	Decision <input type="checkbox"/>
Why is this report being brought to the Board?	To update the Board on progress made to implement Bury's Locality Plan, its plan to transform health and care		
Please detail which, if any, of the Joint Health and Wellbeing Strategy priorities the report relates to. (See attached Strategy) www.theburydirectory.co.uk/healthandwellbeingboard	All		
Please detail which, if any, of the Joint Strategic Needs Assessment priorities the report relates to. (See attached JSNA) http://jsna.theburydirectory.co.uk/kb5/bury/jsna/home.page			
Key Actions for the Health and Wellbeing Board / proposed recommendations for action.	<ul style="list-style-type: none"> Note actions agreed to progress implementation further faster following the year-end review; Note progress made to further develop the transformation programmes and towards the creation of a Locality Care Alliance and a One Commissioning Organisation for Bury. Be active advocates for the transformation programme, 		

	<p>within their organisations, with partners, the community and wider stakeholders.</p> <ul style="list-style-type: none"> • Receive further updates on locality plan implementation
What requirement is there for internal or external communication around this area?	None
Assurance and tracking process – Has the report been considered at any other committee meeting of the Council/meeting of the CCG Board/other stakeholders....please provide details.	No

2. Introduction / Background

- 2.1 Bury's Locality Plan: Transforming Health and Social Care, sets out the borough's ambitious programme to transform health, adult social care, children's and public health services by 2021, securing a sustainable health and care system whilst improving health and wellbeing, ensuring that all people have a good start and enjoy a healthy, safe and fulfilling life.
- 2.2 This report updates the Health and Wellbeing Board on progress made to implement that plan.

3. key issues for the Board to Consider

3.1 Locality Plan Year End Review

- 3.1.1 During February and March of 2018, as part of a Greater Manchester process, Bury undertook a year-end review of progress made to implement its locality plan. This review identified that, whilst a number of the 2017/18 milestones had been achieved, there was significant slippage against the implementation timeframes set out in the plan, impacting upon transformation delivery, financial planning and outcome assumptions.

3.1.2 Provider and commissioning partners from across Bury, working with colleagues at Greater Manchester Health and Social Care Partnership (GMH&SCP), undertook a detailed analysis of the key issues that had impeded progress and agreed a set of actions to move the programme forward further faster, specifically:

i. By end of May:

- Completion and approval of all programme plans and investment agreements – by end of May
- Programme Management Office operating at full capacity

ii. By end of June:

- Revised Locality Plan and investment agreement between Bury and GMH&SCP completed
- Significant additional capacity sourced and in role

3.1.3 In addition, there was also agreement for a system-wide development programme, involving provider and commissioner organisations, and to strengthen system support for transformation, e.g. through role of Programme Management Office (PMO) and transformation programme board.

3.2 Transformation programmes

3.2.1 As signalled in the February 2018 update to Health and Wellbeing Board, programme leads have been undertaking a detailed refresh of their programmes and developing project level investment agreements which set out the financial requirement, how that will be spent, project benefits and return on investment.

3.2.2 A process is underway and will be completed by the end of May whereby a multi-disciplinary and multi-partner scrutiny panel reviews the programmes and projects and makes recommendations to the Transformation Programme Board for it to decide which programmes and projects should be prioritised and mobilised first. Programme and project implementation will be supported and monitored through the PMO.

3.3 Creation of a Locality Care Alliance

3.3.1 Effective delivery of these transformation programmes requires transformational changes in the way that services are organised and delivered. To support this Bury has created a Locality Care Alliance (LCA) (previously known as Locality Care Organisation). The LCA is an alliance of local provider organisations, working together to transform how services

are delivered, improving outcomes, increasing efficiency and reducing demand.

3.3.2 A key stage in developing the LCA, in April 2018 all partners signed a mutually binding agreement setting out how they would work together on the design and delivery of transformed health and social care services in Bury. The partners have also agreed that the LCA will be referred to as 'Together 4 Bury'.

3.3.3 Chief Executives from each of the Together 4 Bury partner organisations have developed and are driving forward the delivery of an implementation plan. This plan details actions to clarify the objectives and outcomes, the services in scope, the capabilities required to successfully deliver the transformation and ultimately the organisational form that the Alliance will move towards.

3.3.4 Recruitment to key executive positions is progressing. Dr Kiran Patel has been appointed as the Medical Director until March 2019 and the post of Chief Officer will be advertised shortly.

3.3.5 The Alliance is also participating in a peer to peer session with the other North East Sector local care organisations in order to share learning and to explore where there may be economies of scale benefits.

3.4 Creation of One Commissioning Organisation

3.4.1 Bury has also committed to establishing a strategic single health and care commissioning function – One Commissioning Organisation. In April a key step in this journey was achieved with the establishment and first meeting of Bury One Commissioning Organisation Partnership Board. Bringing together officers, politicians, clinicians and lay members from the CCG Governing Body and Bury Council Cabinet, the partnership board will:

- i. Set OCO strategic direction, vision and values;
- ii. Provide leadership and direction to OCO development;
- iii. Set the framework to describe how all stakeholders work together across organisations;
- iv. Provide a joint forum to oversee and hold to account OCO partners for the development and delivery of strategies and plans to develop and maintain a diverse and vibrant health and care economy that meets the needs of local people and improves outcomes for all.

3.4.2 A number of key priorities were agreed by the Board, namely development of:

- i. A commissioning and decommissioning strategy;

- ii. A joint financial plan and reporting;
- iii. Pooled and aligned budgets and management arrangements;
- iv. A performance and outcomes framework;
- v. A risk and quality assurance framework;
- vi. Governance structures for the partnership, to be incorporated into a partnership agreement including integrated commissioning proposals.

3.4.3 The Board agreed to formally meet monthly, supported by a Board development programme, with the first development session held on 25 April 2018 and a visioning session held on 22 May 2018.

3.5 Programme Management Office

3.5.1 The PMO has been running at full capacity since the beginning of May. The Programme Director for the PMO started in post on 23 April and since being in post has commenced a quick review on the PMO function.

3.5.2 This has included current project planning processes, sign off and governance and the roles and responsibilities of the PMO team and project officers within the system.

3.5.3 The review has so far resulted in a process for bringing all projects to investment agreement stage by the end of May and the creation of a one off Transformation Scrutiny Panel to recommend the prioritisation for first phase funding.

3.3.4 Any further recommendations from the review will be communicated through the system by the PMO.

3 Recommendations for action

4.1 Health and Wellbeing Board is recommended to:

- i. Note actions agreed to progress implementation further faster following the year-end review;
- ii. Note progress made to further develop the transformation programmes and towards the creation of a Locality Care Alliance and a One Commissioning Organisation for Bury.
- iii. Be active advocates for the transformation programme, within their organisations, with partners, the community and wider stakeholders.
- iv. Receive further updates on locality plan implementation.

4 Financial and legal implications (if any)
If necessary please seek advice from the Council Monitoring Officer Jayne Hammond (J.M.Hammond@bury.gov.uk) or Section 151 Officer Steve Kenyon (S.Kenyon@bury.gov.uk).

N/A

5 Equality/Diversity Implications. Please attach the completed Equality and Analysis Form if required.

N/A

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Date: 30 May 2018